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FINAL REPORT OF THE DECISION MAKER ON  
SUSPECTED BREACH OF THE CODE OF CONDUCT  
BY 22/47F

1. As selected in accordance with paragraph 2 of the Procedures for Determining Breaches of the Code of Conduct (the Code of Conduct Procedures), by Mark le Dieu, National Manager, People Services Branch, and as referred to me by 22/47F, National Manager, Section 47F, I am required to:
  - a. investigate an allegation that you may have breached the Australian Public Service Code of Conduct;
  - b. determine whether you did breach the Code of Conduct; and
  - c. in the event that I find you did breach the Code of Conduct, make a recommendation on what, if any, sanction(s) should be imposed.

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**SUSPECTED BREACH OF THE CODE OF CONDUCT**  
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2. It is suspected that you may have failed to comply with laws relating to unauthorised access to Centrelink information and failed to comply with Centrelink's 'unauthorised access' policies by accessing protected information held in Centrelink's Income Support Information System (ISIS) and/or On-Line Search (OLS) records without a legitimate business reason for doing so. Specifically, it is suspected that you may have made unauthorised access on thirteen (13) separate occasions by accessing Centrelink online customer records concerning yourself, your mother 22/47F and 22/47F, between 8 July 2009 and 1 October 2009.
3. My task is to establish whether your suspected conduct occurred and if so, whether it was a breach of the Code of Conduct.
4. I suspect that your conduct may be in breach of the following elements of the Code of Conduct.
  - (1) An APS employee must behave honestly and with integrity in the course of APS employment;
  - (2) An APS employee must act with care and diligence in the course of APS employment;
  - (4) An APS employee, when acting in the course of APS employment, must comply with all applicable Australian laws. For this purpose, Australian law means:
    - (a) any Act (including the Public Service Act 1999), or any instrument made under an Act; or
    - (b) any law of a State or Territory, including any instrument made under such law.
  - (5) An APS employee must comply with any lawful and reasonable direction given by someone in the employee's Agency who has authority to give the direction.
  - (7) An APS employee must disclose, and take reasonable steps to avoid, any conflict of interest (real or apparent) in connection with APS employment;
  - (11) An APS employee must at all times behave in a way that upholds the APS Values and the integrity and good reputation of the APS.

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**LEGISLATION/POLICY/INSTRUCTIONS**

5. In conducting this investigation I have had regard to the following legislation, policy and instructions.
- a. Code of Conduct, section 13 of the *Public Service Act 1999* (the 1999 Act). The Code of Conduct has applied since 5 December 1999 and sets out the standards of conduct required of APS employees.
  - b. subsection 203(1) of the *Social Security (Administration) Act 1999*, which has applied since 20 March 2000 and has been amended from time to time. Effectively, this provision makes it an offence for a person to intentionally access protected information in Centrelink records if the person is not authorised to obtain that information and knows that the information is protected information:
  - c. subsection 204(1) of the *Social Security (Administration) Act 1999*, which has applied since 20 March 2000 and has been amended from time to time. Effectively, this provision makes it an offence for an unauthorised person to intentionally use, record or disclose protected information in Centrelink records if the person knows that the information is protected information.
  - d. Centrelink Privacy and Confidentiality Manual Chapter 3, titled 'Storage and Security of Personal/Protected Information', which has applied since January 2003 and has been amended from time to time. This Chapter of the Manual states that a person whose information is held by Centrelink has a right to expect that Centrelink will hold it securely, and will ensure that access to the information is permitted only for legitimate purposes.
  - e. Centrelink 'Declaration of Confidentiality/Privacy, Security, Fraud Awareness and Conduct Responsibilities' booklet (previously known as the 'Declaration of Confidentiality/Security and Privacy Responsibilities' booklet or the 'Rules for the Handling of Personal/Protected Information' booklet), which is referred to in this report as the Confidentiality Booklet. The Confidentiality Booklet is provided to employees who undertake training in privacy or information security awareness. The Confidentiality Booklet contains a summary of the 'unauthorised access' rules and a Declaration of Confidentiality, which is signed by each employee who receives the Confidentiality Booklet.
  - f. Chief Executive's Instruction 20, 'Unauthorised Access to Centrelink Customer Records and the Personnel Records of Centrelink Employees', which has applied since 2 December 2005 and has been amended from time to time. This Instruction provides direction to employees regarding access, use and/or disclosure of personal or protected information, and conflict of interest matters.

**EVIDENCE AND OTHER MATERIAL**

6. In the course of my investigation I have considered the following evidence and material:
- a. Information from your Personal Employment file, such as your public service history, Birth Certificate and Deed Poll;

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- b. Information in your Infolink Personnel Record, such as personal details, date specifications, pay levels, Declarations of Confidentiality and organisational assignments etc;
- c. Privacy Incident Investigation Report dated 16 February 2010. Please note that any personal information contained in the Privacy Incident Investigation Report which is not relevant to the matter being investigated has been redacted;
- d. copy of a Declaration of Confidentiality form signed and dated by you on 28 August 2007; and,
- e. Probationer Report, signed and dated by the delegate, 22 / 47F on 22 February 2008.

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**CENTRELINK'S 'UNAUTHORISED ACCESS' RULES**

7. I am satisfied that Centrelink has provided staff with clear guidance about accessing customer records in circumstances where there may be a conflict of interest. In particular, Centrelink has unequivocally instructed staff not to handle cases concerning ex-partners, family, relatives or friends and/or acquaintances, and not to access their own customer records.
8. I am also satisfied that, to the extent that they provide direction to employees, the Chief Executive's Instructions I have referred to in this report constitute lawful and reasonable directions given by someone in Centrelink (or its predecessor, the Department of Social Security) who had authority to give the direction.
9. Chief Executive's Instruction 20 relevantly states:
  - 20.01 When accessing personal information held in the records of Centrelink, all employees must comply with Centrelink's privacy and confidentiality policy regarding access, use and/or disclosure of personal or protected information set out in:
    - (a) Centrelink Privacy Awareness Kit
    - (b) The Declaration of Confidentiality booklet that contains the 'Rules for Handling Personal/Protected Information'
  - 20.02 In all their dealings with customers and/or other staff, employees must ensure that they deal with conflicts of interest, real or apparent, in accordance with the policy set out in:
    - (a) Centrelink Privacy Awareness Kit
    - (b) Centrelink People Management Handbook
    - (c) Centrelink Ethics Resource Kit
10. Chapter 3 of the Privacy and Confidentiality Manual relevantly states:
  - 3.061 Being a Centrelink employee does not automatically authorise an individual to access protected information. Employees are given access to Centrelink computer and paper records in order for them to carry out their prescribed duties. Access to protected information is not provided for private use therefore employees must not access computer or paper records of customers or employees out of personal interest or curiosity...
  - 3.063 Some examples of browsing include accessing:
    - your own customer record;

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- the customer database or Infolink to:
  - obtain a friend's birth date and/or address to send a greeting card;
  - obtain a friend or relative's telephone number which may be unlisted in order to contact them on a social/personal basis etc;
- the records of people reported in the press;
- neighbours records out of curiosity;
- the records of friends and relatives to find out what their income or assets might be;
- a customer record on behalf of a friend or relative;
- a friend's records to see how their claim is progressing or to see if it has been assessed correctly;
- a work colleagues record at his or her request;
- using 'live' records for group training purposes; and
- a customer's record who is the subject of a tip-off if it is not part of the staff member's job to do so.

3.064 Public confidence in the integrity of the public service is vital to the proper operation of government. Where the community perceives a conflict of interest that confidence is jeopardised. A conflict of interest occurs when an employee's personal affairs, financial or other interests conflict with the performance of their official duties...

3.067 There would be as conflict of interest where the employee has a personal interest in the person whose record is being accessed. For this reason an employee must not access and/or process their own customer record or those of family, ex family, friends, close personal acquaintances, neighbours [or] work colleagues without authorisation from their team leader...

3.068 The restriction does not apply to everyone an employee knows as a casual acquaintance. The test is whether the acquaintance with the customer could be seen by a third person to be to the customer's advantage in his or her dealings with Centrelink...

3.071 If circumstances make it unavoidable for an employee to access the record of a friend, relative or acquaintance, the problem of conflict of interest can be overcome by advising his or her team leader/manager of the need **before** accessing the record. With the team leader's permission, the record may then be accessed and/or assessed. A record of this authorisation will need to be kept, possibly in a DOC created by the team leader on the customer record [or] in a secure office register signed by the team leader...

3.072 **A customer cannot authorise an employee** to access their record when such an access would be contrary to Centrelink practice. For example, an employee's mother cannot authorise them to look at her record because Centrelink instructions clearly state that an employee must not access or assess the records of family members....

3.101 A Centrelink employee may inadvertently access the customer record of a family member, friend, close personal acquaintance, neighbour etc. If this happens the employee must immediately speak with their team leader or manager and explain

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the situation. The team leader or manager must make a note of the 'inadvertent' access in a secure office register...

11. The Confidentiality Booklet relevantly states:

Access to personal information is on a 'need to know' basis in order for you to perform your duties. It is not provided for your personal use. You do not have to disclose the information to someone else, just looking at a customer or employee's record when you are not authorised is an offence under various legislation Centrelink administers. This is commonly known as **browsing**.

You are not authorised to access and/or process your own customer record or those of family, friends or other people where there may be, or may be perceived to be, a **conflict of interest**. This also includes people with whom you may have had or are having a dispute.

While it is acceptable for you to receive a request from a friend, relative or acquaintance for information or advice about the person's dealings with Centrelink, you should not be involved in processing the matter including accessing the customer's or Centrelink employee's record. **A customer (including a colleague who is a customer) cannot authorise you to access their record** where such access would be contrary to Centrelink practice. For example, your mother cannot authorise you to look at her record because Centrelink instructions clearly state that you cannot access or assess the records of family members.

There are severe penalties for employees who breach the confidentiality provisions. These include penalties under various legislation (including the *Crimes Act 1914*) of up to two years imprisonment. Ongoing and non-ongoing employees may also face sanctions under the *Public Service Act 1999* which may attract disciplinary measures such as fines, demotions or dismissal.

12. I have reproduced the above quotes to establish the basis for my finding that Centrelink has provided guidance on these matters. In making my findings, I have relied on the whole of the above quoted Chief Executive's Instructions, along with the other legislation, policy and instructions referred to in this document.

13. I am satisfied that:

- a. Centrelink had specifically prohibited you from accessing customer records concerning you and your immediate family, and/or acquaintances;
- b. Centrelink had specifically informed you that access to personal information is on a 'need to know' basis in order for you to perform your duties; and,
- c. Centrelink had expressly indicated that a failure to follow these rules might result in disciplinary action.

**ACTION REQUIRED BY YOU IN RESPONSE TO INADVERTENT ACCESS**

14. The Confidentiality Booklet relevantly states:

If you are concerned about a possible conflict of interest you should speak to your Team Leader **before** dealing with that person or accessing their record. The Team Leader can authorise you to deal with the matter or reassign the case to another employee.

15. Centrelink's Privacy and Confidentiality Manual relevantly states:

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3.071 If circumstances make it unavoidable for an employee to access the record of a friend, relative or close personal acquaintance, the problem of conflict of interest can be overcome by advising his or her team leader/line manager of the need before accessing the record. With the team leader/line manager's permission, the record may then be accessed and/or assessed. A record of this authorisation must be made by the team leader/line manager who has authorised the access. To do this the team leader/line manager must access the customer record themselves and record an 'AAA' enquiry type DOC on the customer's record containing the authorised employee's logon id details and the date of the access they are approving. The DOC automatically records the logon id of the authorising team leader/line manager when it is applied.

3.101 A Centrelink employee may inadvertently access the customer record of a family member, friend, close personal acquaintance, neighbour etc. If this happens, the employee must remove themselves from the situation, notify their team leader/line manager and explain the situation, then record the incident in the Inadvertent Access Register, accessed from the Privacy and Information Access section homepage....

16. Since July 2007, a national online register has been in operation enabling employees to directly report occasions of inadvertent access. Prior to this, employees were required to notify their team leader/manager who would appropriately record the report and the action taken.

**YOUR KNOWLEDGE OF CENTRELINK'S 'UNAUTHORISED ACCESS' RULES**

17. I have considered what knowledge you had, or should have had, of Centrelink's rules concerning accessing customer records concerning you, your family and/or acquaintances, including other Centrelink employees.
18. Personnel records indicate on 27 August 2007, you were engaged as an ongoing employee of Centrelink. You are now a Customer Service Advisor at the APS3.3 level, working in **Section 47F**.
19. In summary, you have worked at Centrelink for a period of over two and a half (2 ½) years. I note as at the date of the last suspected unauthorised access on 1 October 2009, you had worked at Centrelink for a period of over two (2) years.
20. Since 1992, Centrelink (and its predecessor, the Department of Social Security) has displayed computer messages on access to the Customer database to remind employees of their responsibilities concerning access to records concerning immediate family members, friends and/or acquaintances. From November 1994 to August 2005, the Centrelink mainframe randomly generated 25 messages, five of which directly relate to Centrelink's 'unauthorised access' rules. The text of these messages is set out below.
- a. Protecting client information is your responsibility. Accessing client or staff information when it is not required as part of your job is an offence. Penalties include fines, imprisonment and disciplinary action. All access to computer records is logged.
  - b. Protecting client information is your responsibility. You may be approached by friends, relatives or a close personal acquaintance who knows that you work for the department. They may ask you to amend FAFAS entitlement records or the like. Staff may not access friends' files (even in the course of your duties). This can lead

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- to a clash of interest. Friends and family should be told to approach the office through the proper channels. If files of any of the above are given to you as part of your workload tell your supervisor who will reassign them to another staff member.
- c. Avoiding Conflict of Interest is your responsibility. Staff may not access their personal departmental client files nor those of their family and friends. This can lead to a Conflict of Interest.
  - d. The price of privacy is eternal vigilance.
  - e. Confidentiality is your responsibility. You may only access records necessary in the performance of your duties. Browsing is a criminal offence. All computer access is logged. The department can now tell if you have accessed a record.
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21. The above messages have been supplemented by the following messages, launched in October 1998.
    - a. Browsing: you don't have to give out the information to someone else, just looking at customer or staff records when you are not authorised is an offence.
    - b. Family & friends deserve privacy too! You are not authorised to access the records of family, friends & close associates.
  22. The above messages have also been supplemented by the following message, launched in March 1999.
    - a. Staff are not authorised to access or assess their own customer record.
  23. All employees are obliged and reminded to lock their keyboard every time they leave their desk. In any case, an unattended computer keyboard will lock after 10 minutes. I am satisfied that during your employment with Centrelink the above-mentioned messages will have provided you with daily reminders of your obligation to comply with Centrelink's 'unauthorised access' policies.
  24. On 28 August 2007 you signed a form to indicate that you had received the Confidentiality Booklet. You certified that you had read and understood Parts A (Privacy and Confidentiality), B (Security Responsibilities) and C (Fraud Awareness and Conduct Responsibilities) of the Confidentiality Booklet and undertook to read Part D (Legislation and Definitions). You also agreed to abide by the rules set out in the booklet. The Confidentiality Booklet clearly establishes that employees are not entitled to access their own records and the records concerning family and/or acquaintances.
  25. Since January 2008, Centrelink officers have received an e-mail annually on their commencement anniversary advising them that there is a Declaration of Confidentiality to acknowledge in the Inbox of their Infolink Personnel record. Officers are required to log into Infolink, select the Electronic Declaration of Confidentiality action item and acknowledge that they have read, understood and agree to abide by the rules contained in the Declaration of Confidentiality - Privacy, Security, Fraud Awareness and Conduct Responsibilities booklet. The CEO has directed that all officers must electronically acknowledge their obligations annually on their commencement anniversary. Your Infolink Personnel record indicates that on 27 August 2008 and 13 October 2009, you electronically acknowledged Declarations of Confidentiality - Privacy, Security, Fraud Awareness and Conduct Responsibilities.

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26. In your Probationer Report, dated 27 February 2008, your Manager/Team Leader **S 22/47F**, and the acting **S 47F** Manager, **S 22/47F** both referred to the fact that you had previously been spoken to in regards to your misuse of Centrelink's electronic facilities, specifically email and Sametime. In the course of this discussion, it appears the manager reminded you of your obligations and responsibilities in regards to the APS Values and Code of Conduct.
27. On the basis of this evidence, I am satisfied that you knew, or ought to have known, that:
- accessing records and processing activities concerning you, your family and/or acquaintances is not permitted by Centrelink;
  - accessing records and processing activities concerning you, your family and/or acquaintances might constitute a conflict of interest; and
  - such conduct might result in disciplinary action.

**YOUR SUSPECTED CONDUCT**

28. Attached to the draft report, that was delivered to you on 29 March 2010, was a Privacy Incident Investigation Report dated 16 February 2010. When provided to me, the Privacy Incident Investigation Report annexed CRAM Reports. The relevant details from the CRAM Reports were set out in the Privacy Incident Investigation Report. Accordingly the CRAM Reports were not included in my draft report, though arrangements were made for you to have viewed these, had you wished to do so.
29. The Privacy Incident Investigation Report describes and analyses evidence which tends to suggest that you have accessed online customer records concerning yourself, your mother **S 22/47F** and **S 22/47F**.
30. On 3 February 2010, you were contacted by the Privacy Officer, **S 22/47F**, and were advised of the suspected unauthorised accesses; an opportunity to respond was offered. Whilst you elected not to provide a written statement in relation to these allegations, you advised the Privacy Officer verbally that you recalled searching for your mother's record on one occasion to find her Customer Reference Number (CRN) and admitted to searching for your own record on 1 October 2009 out of curiosity. Chapter 3 of the Privacy and Confidentiality Manual relevantly states that being a Centrelink employee does not automatically authorise an individual to access protected information. Employees are given access to Centrelink computer and paper records in order for them to carry out their prescribed duties. Access to protected information is not provided for private use therefore employees must not access computer or paper records of customers or employees out of personal interest or curiosity.
31. On the 3 February 2010, you also advised the Privacy Officer that you did not know **[REDACTED]**  
**[REDACTED]** A review of your **[REDACTED]** Section 47F **[REDACTED]**  
**[REDACTED]** whilst you may not know **[REDACTED]**  
I am satisfied, on the balance of probabilities, that **[REDACTED]**  
and that you were deliberately searching for **[REDACTED]** Further, given **[REDACTED]**



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S 47F name is S 22/47F, I am also satisfied that your searches on the 28 August 2009 S 22/47F and S 22/47F were intended to locate, if not S 47F then S 47F. As Centrelink employees are not authorised to access and/or process their own customer record or those of family, friends or other people where there may be, or may be perceived to be, a conflict of interest, I am satisfied that your actions were unauthorised.

32. In light of the fact that there is no record of you having reported inadvertent accesses to any of these Centrelink customer records, I adopt the content of the Privacy Incident Investigation Report as my findings of fact in relation to your access to customer records concerning yourself, your mother S 22/47F and your father S 22/47F

33. Based on the evidence contained in the Privacy Incident Investigation Report, it is my conclusion that you did access Centrelink's customer records concerning yourself, your mother S 22/47F and your father S 22/47F, and you knew, or ought to have known, that in the circumstances:

- a. your conduct was unauthorised and a breach of Centrelink policy;
- b. your conduct represented a failure to comply with Social Security legislation concerning authorised access to information; and
- c. your conduct constituted a conflict of interest, and it was incumbent upon you to take steps to avoid that conflict of interest.

**CONDUCT CONSTITUTED A BREACH OF THE CODE OF CONDUCT**

34. Having regard to all of the evidence, I have formed an opinion that your conduct was in breach of the APS Code of Conduct. A discussion of this finding in relation to each of the elements of the Code follows.

(1) An APS employee must behave honestly and with integrity in the course of APS employment.

35. Centrelink employed you in a position of trust. Centrelink trusted and required you to comply with the 'unauthorised access' rules and inform other Centrelink staff of any circumstance in which a conflict of interest might arise. You knew, or should have known, that you should not have accessed records or processed any activities for yourself, your family and/or acquaintances. You also knew, or should have known, to inform your Team Leader/Senior Officer or Privacy Officer if you inadvertently accessed such records. It appears that you chose not to abide by Centrelink's clear directions to you about how you were to behave.

36. I note that when spoken to by the Privacy Officer in relation to these unauthorised accesses, you advised that you

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, I am satisfied that your searches were deliberate and that you later attempted to cover up your actions by providing false or misleading information to the Privacy Officer. I regard your behaviour as displaying a fundamental lack of honesty and integrity.

(2) An APS employee must act with care and diligence in the course of APS employment.

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37. Your failure to comply with Centrelink's 'unauthorised access' rules represents a serious shortcoming in the performance of your basic duties. The fact that you have been reminded on many occasions about the 'unauthorised access' rules and your duty to take steps to avoid conflicts of interest reinforces the extent of your shortcomings. I find that your conduct demonstrated a lack of care and diligence in the performance of your duties.

**(4) An APS employee must comply with applicable Australian laws**

38. Your failure to comply with Centrelink's 'unauthorised access' rules led you to fail to comply with applicable Australian laws, specifically a failure to comply with the social security laws about accessing, using, recording and disclosing protected customer information described under the heading 'Legislation/Policies/Instructions', above. I make no finding that you are guilty of an offence under the applicable provisions, but I am satisfied on the balance of probabilities that you did not comply with those provisions.

**(5) An APS employee must comply with any lawful and reasonable direction given by someone in the employee's Agency who has authority to give the direction.**

39. The Chief Executive's Instructions referred to in this report set out a series of lawful and reasonable directions, which for the sake of convenience I have described in this report as Centrelink's 'unauthorised access' rules. I find that your failure to comply with Centrelink's 'unauthorised access' rules breached this aspect of the Code of Conduct.

**(7) An APS employee must disclose, and take reasonable steps to avoid, any conflict of interest (real or apparent) in connection with APS employment**

40. As noted above, I am satisfied that you did not disclose the conflict between your personal connections with the people whose records you accessed and your duty as a Centrelink employee not to access records concerning yourself, your mother and your father. Nor did you take any steps to avoid the apparent conflict. I am satisfied that you have breached this aspect of the Code of Conduct.

**(11) An APS employee must at all times behave in a way that upholds the APS Values and the integrity and good reputation of the APS.**

41. I am satisfied that your conduct, particularly your ongoing pattern of disregarding Centrelink's 'unauthorised access' policies, represents a failure to uphold the APS Values, which are set out in section 10 of the 1999 Act.

42. In particular, I consider that in behaving as you did, you failed to uphold the APS Value that provides '*the APS has the highest ethical standards*'. Ethical conduct, in this situation, demanded that you not access the records concerning yourself, your mother, or your father at all. You did not behave in this way and thus demonstrated a failure to behave ethically in relation to those records.

**SANCTION**

43. In considering what sanction to recommend, I am mindful of the fact that the imposition of a sanction is for the purposes of protecting the APS and deterring similar conduct and not for the purpose of punishment (although the imposition of a sanction may be detrimental to an employee).



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declaration on 28 August 2007 and acknowledged two electronic declarations of confidentiality on 27 August 2008 and 13 October 2009. I conclude that you have been therefore regularly made aware of your Privacy and Confidentiality obligations in a variety of different ways, and on a number of occasions have chosen to ignore them.

51. I considered that a reprimand and/or deduction from salary, by way of a fine, were too lenient a sanction, as I believe your breaches of the Code of Conduct were serious, and committed with full knowledge of Centrelink's policy on Privacy and Confidentiality. Further, when spoken to by the Privacy Officer in relation to these accesses, you provided false or misleading information, it would appear, in an attempt to try and cover up your actions. The Australian public needs to have a high level of trust in Centrelink's ability to manage and protect personal information. Your unauthorised accesses to protected information are very serious in that they compromise our ability to maintain public confidence in these aspects of public service. The protection and management of customer information is at the core of the everyday business activities of the majority of Centrelink employees, and any actions which impact on our ability to guarantee privacy and confidentiality to customers must be viewed as grave offences. Your actions have clear potential impacts on the reputation and standing of Centrelink in the community. The prohibitions on Centrelink staff accessing and updating the records of people that they know exist both to ensure and to maintain the appearance of fair and ethical professional conduct. Your actions have the potential to erode both of these aspects of public confidence in Centrelink.
52. I have no confidence that if either of these sanctions were applied under subsection 15(1) of the *Public Service Act 1999*, you would not again misuse Centrelink records in the future, if it suited you to do so. On each occasion you failed to recognise that your personal connection to the customers in question meant that you were not authorised to access these records.
53. As all employees in Centrelink are required to comply with Centrelink's 'no browsing' rules, I am not satisfied that such breaches would be less likely to occur were you removed to work in a different program area, a different office, or a different role. I therefore do not believe that reassignment of duties is an appropriate sanction in this instance.
54. I note that you are currently paid at the APS 3 level. By in large, Centrelink has no positions at the APS 1 or 2 level. I therefore consider that the sanction of reduction in classification is not an appropriate sanction in this instance.
55. Finally, I considered that the sanction of termination of employment was too harsh. Your unauthorised accesses appear to be primarily for the purpose of browsing. While all these accesses were unauthorised, they do not appear to have been made for the purpose of obtaining a benefit or an advantage for yourself or your family members. On balance, I conclude that your awareness of privacy and confidentiality will develop and improve as a result of this process and you will become very aware of your obligations. I therefore believe that it is extremely unlikely you will commit a breach of privacy at any time in the future.
56. I have therefore decided on a 3% reduction in salary for a period of 12 months, as the most appropriate sanction. It represents a significant sum of money and thereby reflects the gravity of the offence.

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§ 47F [REDACTED]  
Professional Standards Officer  
People Support

§ 47F [REDACTED]

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